Mid Michigan Area Cable Consortium Board of Directors Regular Meeting June 17th, 2021 3:00 P.M.

- I. Call to order: Roll Call.
- II. Approval of the Agenda
- III. Approval of minutes from the March 18th, 2021 regular meeting
- IV. Treasurer's Report
 - a. Financial Statement: May 2021b. Motion to pay bills: June 2021
- V. Correspondence:
 - a. Complaint communications:
 - **b.** Employee Monthly Meeting Report
 - c. Directors Report June
- VI. Public Comments: restricted to (3) three minutes regarding issues not on this agenda
- VII. New Business:
 - a. 2020 Audit Presentation:
- VIII. Old Business:
- IX. Other Business:
- X. Adjourn

Mid-Michigan Area Cable Consortium Remote Meeting Minutes

March 18th, 2021

Call to order: Roll Call: The meeting was called to order by Kim Smith at 3:04 PM with Kim Smith, Tracey Connelly, Carey Hammel, Darcy Orlik and Bobbie Marr in attendance.

Approval of the Agenda:

A motion was made to approve the agenda with corrections by Tracey Connelly and supported by Bobbie Marr.

Ayes: All Nays: None Motion Passed

Approval of the minutes from the February 18th, 2021 board meeting:

A motion was made board meeting minutes by Darcy Orlik and supported by Bobbie Marr with adjustments.

Ayes: All Nays: None Motion Passed

Treasurers Report: Kim Smith presented the Treasurer's report

Motion to pay bills:

A motion was made to approve the bills presented in the packet by Diane Lyon and supported by Darcy Orlik.

Ayes: All Nays: None Motion Passed

Correspondence:

Complaint Communications:

Employee monthly meeting report: Carey Hammel presented the employee monthly meeting report.

Director Report: Carey Hammel presented the Director's report.

Public Comment: Kim Smith opened public comment – no public was present, Kim Smith closed public comment.

New Business: None Old Business: None Other Business: None

Adjourn: With no further business before the board a motion to adjourn was made by Diane Lyon and supported by Darcy Orlik. All Ayes and the motion passed and the meeting was adjourned at 3:19pm.

MAC TV Network Balance Sheet

As of June 16, 2021

	Jun 16, 21
ASSETS Current Assets Checking/Savings	
001 · Bank - Operating & Sweep 002 · Savings - MBIA 003 · CD Investments	16,694.10 1,557.38
005 · TCF Bank (Chemical Bank)	68,015.03
Total 003 · CD Investments	68,015.03
006 · Mercantile Money Market	168,293.51
Total Checking/Savings	254,560.02
Accounts Receivable 101 · Accounts receivable	-26.54
Total Accounts Receivable	-26.54
Other Current Assets 100 · Prepaids	5,515.00
Total Other Current Assets	5,515.00
Total Current Assets	260,048.48
Fixed Assets 152 · Building Improvements 154 · Studio Equipment 156 · Furniture & Fixtures - MP 160 · Accum Depreciation - MP	171,807.00 151,602.42 15,579.10 -236,009.76
Total Fixed Assets	102,978.76
TOTAL ASSETS	363,027.24
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable 2000 · *Accounts Payable	1,985.00
Total Accounts Payable	1,985.00
Other Current Liabilities 219 · Payroll Tax Liabilities 220 · Federal Withholding 222 · Social Security & Medicare 230 · State MI Withholding 235 · Unemployment - MESA & FUTA	277.99 648.30 866.41 7.51
Total 219 · Payroll Tax Liabilities	1,800.21
257 · Accrued Wages	6,470.82
Total Other Current Liabilities	8,271.03
Total Current Liabilities	10,256.03
Total Liabilities	10,256.03
Equity 390 · Net Assets - Unrestricted 3900 · Retained Earnings 392 · Net Assets - Invested in Plant Net Income	602,197.00 -232,685.37 65,466.00 -82,206.42
Total Equity	352,771.21
TOTAL LIABILITIES & EQUITY	363,027.24

MAC TV Network Profit & Loss Budget vs. Actual January 1 through June 16, 2021

	Jan 1 - Jun 16, 21	Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
453 · Franchise Fees				
453.1 · City of Mt. Pleasant	0.00	80,000.00	-80,000.00	0.0%
453.10 · Pine River Township	2,032.68	8,500.00	-6,467.32	23.9%
453.11 · City of Ithaca	0.00	0.00	0.00	0.0%
453.12 · Arcada Township	0.00	5,000.00	-5,000.00	0.0%
453.2 · City of Clare	0.00	18,500.00	-18,500.00	0.0%
453.3 · City of Alma	0.00	0.00	0.00	0.0%
453.4 · City of Harrison	2,872.14	12,500.00	-9,627.86	23.0%
453.5 · City of Evart	0.00 0.00	0.00 46,000.00	0.00 -46,000.00	0.0% 0.0%
453.6 · Union Township	0.00	0.00	0.00	0.0%
453.7 · Village of Shepherd	0.00	18,500.00	-18,500.00	0.0%
453.8 · City of St. Louis	0.00	0.00	0.00	0.0%
453.9 · Village of Breckenridge 453 · Franchise Fees - Other	0.00	0.00	0.00	0.0%
455 - Franchise Fees - Other	0.00	0.00	0.00	0.076
Total 453 · Franchise Fees	4,904.82	189,000.00	-184,095.18	2.6%
454 · DVD Copies	0.00	100.00	-100.00	0.0%
455 · Video Production Services	7,422.50	17,000.00	-9,577.50	43.7%
456 · Interest Income	65.46	2,000.00	-1,934.54	3.3%
457 · Contributions/ Local Units	0.00	0.00	0.00	0.0%
458 · Grant	1,125.00 0.00	1,500.00	-375.00 0.00	75.0% 0.0%
459 · Charter Advertising Revenue 460 · Sale of Assets	186.94	0.00 0.00	186.94	100.0%
465 Peg Fees (Charter)	1,899.00	8,500.00	-6,601.00	22.3%
466 · Clare in Kind Service	0.00	2,250.00	-2,250.00	0.0%
467 · Camp Income	0.00	400.00	-400.00	0.0%
497 · Other Income	0.00	0.00	0.00	0.0%
498 · Transfer from Fund Balance	0.00	0.00	0.00	0.0%
499 · Uncategorized Income	0.00	0.00	0.00	0.0%
612 · Accrued Payroll	0.00	0.00	0.00	0.0%
Total Income	15,603.72	220,750.00	-205,146.28	7.1%
Expense				
600 · Employee Payroll Expense-				
601 · Bonuses	0.00	0.00	0.00	0.0%
602 · Payroll Tax Penalty & Fees	0.00	0.00	0.00	0.0%
603 · Executive Director	21,912.00	47,476.00	-25,564.00	46.2%
604 · Operations Coordinator	0.00	0.00	0.00	0.0%
605 · Intern	1,200.00	10,000.00	-8,800.00	12.0%
606 · Payroll Tax Expense	4,496.18	14,000.00	-9,503.82	32.1%
607 · Salary Reimbursements Alma	0.00	0.00	0.00	0.0%
608 · Video Productions Assistant	13,182.36	52,000.00	-38,817.64	25.4%
609 · Public Access Assistant	0.00	0.00	0.00	0.0%
610 · Fringe Benefits Alma	0.00	0.00	0.00	0.0%
611 · Administrative Assistant	10,287.13	20,000.00	-9,712.87	51.4%
613 · Playback Operations	11,619.84	21,000.00	-9,380.16	55.3%
614 · Tech Engineer (equip. Repair)	0.00	0.00	0.00	0.0%
617 · Other Employee Expense 619 · Video Productions Assistant 2	0.00 0.00	0.00 0.00	0.00 0.00	0.0% 0.0%
600 · Employee Payroll Expense Other	67.50	0.00	67.50	100.0%
Total 600 · Employee Payroll Expense-	62,765.01	164,476.00	-101,710.99	38.2%
66900 · Reconciliation Discrepancies	0.00	0.00	0.00	0.0%
680 · credits/returns	0.00	0.00	0.00	0.0%
710 · Accounting Services	0 =		000	00 -01
710.1 · Annual Audit	3,720.00	4,000.00	-280.00	93.0%
710.2 · Charter Audit	0.00	0.00	0.00	0.0%
710.3 · Bookkeeping Services	400.00	2,525.00	-2,125.00	15.8%
710 · Accounting Services - Other	0.00 4,120.00	0.00 6,525.00	0.00 -2,405.00	0.0% 63.1%
Total 710 · Accounting Services	4,120.00	0,323.00	- <u>∠</u> , 4 U3.UU	03.1%

MAC TV Network Profit & Loss Budget vs. Actual January 1 through June 16, 2021

	Jan 1 - Jun 16, 21	Budget	\$ Over Budget	% of Budget
711 · communications (phone) Gratiot	0.00	0.00	0.00	0.0%
712 · Office/Bldg. supplies- Gratiot	0.00	0.00	0.00	0.0%
713 · Printing/ Publications Gratiot	0.00	0.00	0.00	0.0%
714 · Donations	0.00	0.00	0.00	0.0%
715 · Training	0.00	300.00	-300.00	0.0%
716 · Mileage Reimbursement	269.35	1,500.00	-1,230.65	18.0%
718 · Memberships & Publications	0.00	800.00	-800.00	0.0%
724 · Rent - St Louis	0.00	0.00	0.00	0.0%
725 · Rent - Gratiot	2,910.00	5,820.00	-2,910.00	50.0%
726 · Rent - MP	9,000.00	18,000.00	-9,000.00	50.0%
727 · Office Supplies	942.43	1,500.00	-557.57	62.8%
728 · Rent - Clare	0.00	2,250.00	-2,250.00	0.0%
730 · Print/Publish	0.00	100.00	-100.00	0.0%
731 · Advertising	412.00	1,500.00	-1,088.00	27.5%
•	0.00	0.00	0.00	0.0%
732 · Tape supplies			-71.83	98.3%
733 · Computer Software	4,128.17	4,200.00		
744 · Postage	110.00	300.00	-190.00	36.7%
746 · Tools/Equipment	0.00	0.00	0.00	0.0%
750 · Conference Expense	0.00	0.00	0.00	0.0%
779 · equipment/parts Gratiot	0.00	0.00	0.00	0.0%
780 · Equipment / Parts (<\$500) 781 · Contract Services	0.00	600.00	-600.00	0.0%
781.1 · Computer Support	0.00	2,700.00	-2,700.00	0.0%
781.2 · Technical Support	0.00	0.00	0.00	0.0%
781.3 · Executive Director/Contractual	0.00	0.00	0.00	0.0%
781 · Contract Services - Other	0.00	0.00	0.00	0.0%
Total 781 · Contract Services	0.00	2,700.00	-2,700.00	0.0%
782 · Production Expense	0.00	300.00	-300.00	0.0%
783 · Professional Development	0.00	300.00	-300.00	0.0%
784 · Uniform Expense	0.00	300.00	-300.00	0.0%
785 · Computer R& R Account	0.00	1,000.00	-1,000.00	0.0%
786 · Equipment R&R	73.11	200.00	-126.89	36.6%
787 · Maintenance Supplies	0.00	100.00	-100.00	0.0%
788 · Building Repair & Maintenance	322.78	1,000.00	-677.22	32.3%
789 · Small Hand Tools	0.00	0.00	0.00	0.0%
790 · Cleaning	0.00	0.00	0.00	0.0%
802 · Legal Fees	0.00	500.00	-500.00	0.0%
803 · Fees	0.00	0.00	0.00	0.0%
804 · Studio Cable (Mt. P & Alma)	3,395.57	9,200.00	-5,804.43	36.9%
805 · Mt. P City Hall Reimbursable	0.00	0.00	0.00	0.0%
806 · City of Alma - Reimbursable	0.00	0.00	0.00	0.0%
807 · City of Clare - Reimbursable	0.00	0.00	0.00	0.0%
923 · Fiber Contract(Charter)	3,950.52	9,400.00	-5,449.48	42.0%
923D0 Fiber Contract Gratiot \$122/ mo	0.00	0.00	0.00	0.0%
925 Internet Access	960.23	1,800.00	-839.77	53.3%
926 · Telephone	0.00	0.00	0.00	0.0%
927 Water/Sewer Charges	140.53	400.00	-259.47	35.1%
928 · Gas	913.42	1,800.00	-886.58	50.7%
929 · Electric	2,964.16	6,200.00	-3,235.84	47.8%
930 · Electric & Gas Gratiot	432.86	1,000.00	-567.14	43.3%
931 · Water/Sewer Alma	0.00	0.00	0.00	0.0%
941 · Rental Charges	0.00	0.00	0.00	0.0%
944 · Capital Improvement/Outlay	0.00	0.00	0.00	0.0%
945 · Major Equipment Purchases	0.00	0.00	0.00	0.0%
950 · Insurance	0.00	5,000.00	-5,000.00	0.0%
970 · Capital Outlay	0.00	0.00	0.00	0.0%
999 · Uncategorized Expenses	0.00	0.00	0.00	0.0%
Total Expense	97,810.14	249,071.00	-151,260.86	39.3%
Net Ordinary Income	-82,206.42	-28,321.00	-53,885.42	290.3%

2:59 PM 06/16/21 **Accrual Basis**

MAC TV Network Profit & Loss Budget vs. Actual January 1 through June 16, 2021

	Jan 1 - Jun 16, 21	Budget	\$ Over Budget	% of Budget
Other Income/Expense				
Other Expense				
Interest Expenses	0.00	0.00	0.00	0.0%
1000 · Depreciation - MP	0.00	0.00	0.00	0.0%
1001 Depreciation - Alma	0.00	0.00	0.00	0.0%
Total Other Expense	0.00	0.00	0.00	0.0%
Net Other Income	0.00	0.00	0.00	0.0%
Net Income	-82,206.42	-28,321.00	-53,885.42	290.3%

MAC TV Network Payroll Summary April 1 through June 16, 2021

	Hours	Rate	Apr 1 - Jun 16, 21
Employee Wages, Taxes and Adjustments Gross Pay			
Salary - Exec Dir Salary - Interns			9,130.00 450.00
Hourly - Video Production 1	355.25	20.00 16.42	4,217.93
Hourly -Asmin. Assist Playback Operations	257 284	16.42	4,219.94 4,634.88
РТО	5	13.50	67.50
Total Gross Pay	901.25		22,720.25
Adjusted Gross Pay	901.25		22,720.25
Taxes Withheld Federal Withholding Medicare Employee Social Security Employee MI - Withholding Medicare Employee Addl Tax			-1,481.00 -329.43 -1,408.66 -866.41 0.00
Total Taxes Withheld			-4,085.50
Additions to Net Pay Mileage Reimbursement Reimbursement - Other			5.80 195.00
Total Additions to Net Pay			200.80
Net Pay	901.25		18,835.55
Employer Taxes and Contributions Medicare Company Social Security Company MI - Unemployment Company MI - Obligation Assessment			329.43 1,408.66 9.62 0.00
Total Employer Taxes and Contributions			1,747.71

Mid Michigan Area Cable Consortium Payment Log - June 2021

* Paid as were due

Vendor	Amount	Note
REDIRON	\$1,500.00	MP Rent June
Nannans Properties	\$485.00	SL Rent June
Charter Communications	\$216.24	MP Cable/Internet/Phone
CMSInter.net LLC	\$18.95	Web Hosting
Consumers Energy	\$16.41	SL Gas
Consumers Energy	\$386.51	MP Electric
Charter Communications		Control Account
City of Mt. Pleasant	\$35.92	MP Water/Sewer
Dorothy L Howard CPA	\$200.00	Feb Accounting
DTE Energy	\$81.78	MP Gas
Gabridge & Company PLC	\$3,720.00	
Ralph Echtinaw Window Cleaning	\$28.00	Window Cleaning
Charter Communications		SL Internet/Phone/Cable
Clare County Sheriff Reserves	\$145.00	Advertising
Total:	\$7,260.11	

Credit Card -March Bill		Note
USPS	\$55.00	Postage
Credit Card Total:	\$55.00	

Total: \$7,315.11

Mid Michigan Area Cable and Communications Consortium Franchise Fees 2020

	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	Total
City of Mount Pleasant	\$20,224.56	\$19,838.80	\$19,516.51	\$20,588.74	\$80,168.61
Pine River Township	\$2,130.54	\$2,217.45	\$2,304.21	\$2,407.45	\$9,059.65
Arcada Township	\$1,307.83	\$1,322.76	\$1,361.84	\$1,435.83	\$5,428.26
City of Clare	\$4,575.63	\$4,574.13	\$4,705.69	\$5,049.88	\$18,905.33
City of Harrison	\$3,006.84	\$3,180.90	\$3,252.99	\$3,397.12	\$12,837.85
Union Township	\$11,518.09	\$11,273.13	\$11,296.77	\$12,116.01	\$46,204.00
City of St. Louis	\$4,602.20	\$4,600.93	\$4,580.23	\$4,883.56	
Total	\$47,365.69	\$47,008.10	\$47,018.24	\$49,878.59	\$191,270.62
PEG Fee	\$2,149.74	\$2,111.58	\$1,951.29	\$1,923.48	\$8,136.09

Franchise Fees 2021

	1st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter	Total
City of Mount Pleasant	\$18,063.34				\$18,063.34
Pine River Township	\$2,032.68				\$2,032.68
Arcada Township	\$1,219.05				\$1,219.05
City of Clare	\$4,363.20				\$4,363.20
City of Harrison	\$2,872.14				\$2,872.14
Union Township	\$11,010.38				\$11,010.38
City of St. Louis	\$4,183.84				\$4,183.84
Total	\$43,744.63	\$0.00	\$0.00	\$0.00	\$43,744.63
PEG Fee	\$1,899.00				\$1,899.00



1301MI - Michigan-NI

4747/45 St. Louis, NII, City of

Source FTA Code(s): 1/8216/737:8204/5000/6880:8204/7000/6820:8245/1200/7370:BRM/BRM/Z305 71720

BASIC CABLE SERVICE 17.896.43 16.000 89 21.771 27 55.668 59 INSTALLATON CHARGES (14.41) 75.81 170.47 231.87 BULK REVENUE 1,540.95 1,541.20 1,521.95 4,604.10 EXPANDED BASIC SVC 22.261.76 21.889.74 22.194.80 66,346.30 PAY SERVICE 205.53 199.11 233.08 637.72 PAY PER VIEW 566.44 4.84.23 520.18 1,570.85 FRANCH SE FEE REV 3,637.80 3.376.10 3.533.12 10,547.02 ADVERTISING REVENUE 2,357.59 2,379.02 2,219.43 6,956.04 HOME SHOPPING REV 379.77 290.58 271.96 942.31 DOIGITAL SERVICES 16,689.84 16,387.30 16.399.29 49.476.43 INSIDE WIRING 239.52 293.35 188.48 721.35 OTHER REVENUE 2,059.28 2,034.45 2,011.17 6,104.90 PROCESSING FEES 1,770.19 1,804.53 1,710.32 5,285.04 BAD DEBT <th>10,459.59</th> <th>3,628 49</th> <th>3.347.32</th> <th>3,483 78</th> <th></th>	10,459.59	3,628 49	3.347.32	3,483 78	
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202101 202102 202103 EERVICE 17.896.43 16.000.89 21.771.27 5 CHARGES (14.41) 75.81 170.47 E 1.540.95 1.541.20 1.521.95 . SIC SVC 22.261.76 21.889.74 22.194.80 6 205.53 199.11 233.08 E REV 3.637.80 3.376.10 3.533.12 1	6.956.04	221943	2 3 79 02	2,357 59	ADVERTISING REVENUE
202101 202102 202103 EERVICE 17.896.43 16,000.89 21,771.27 5 CHARGES (14.41) 75.81 170.47 E 1,540.95 1,541.20 1,521.95 5 SIC SVC 22,261.76 21,889.74 22,194.80 6 205.53 199.11 233.08 566.44 484.23 520.18	10.547 02	3.533 12	3.376 10	3,637 80	FRANCH SE FEE REV
202101 202102 202103 SERVICE 17.896.43 16.000 89 21.771 27 55 V.CHARGES (14.41) 75.81 170.47 JE 1,540.95 1.541.20 1.521.95 4 ASIC SVC 22.261.76 21.889.74 22.194.80 66 205.53 199.11 233.09	1,570 85	520 18	484 23	566 44	PAY PER VIEW
202101 202102 202103 17.896.43 16.000.89 21.771.27 ES (14.41) 75.81 170.47 1.541.20 1.521.95 22.261.76 21.889.74 22.194.60	637 72	233 08	199.11	205 53	PAY SERVICE
202101 202102 202103 17.896.43 16.000 89 21.771 27 ES (14-41) 75.81 170.47 1,540 95 1.541.20 1.521 95	66,346.30	22,194.60	21,889,74	22.261 76	EXPANDED BASIC SVC
202101 202102 202103 17.896.43 16.000.89 21.771.27 ES (14.41) 75.81 170.47	4 604 10	1.521 95	1.541.20	1,540 95	BULK REVENUE
202101 202102 202103 17.896.43 16.000.89 21.771.27	231 87	170,47	75,81	(14.41)	INSTALLATION CHARGES
202102 202103	55,668 59	21.771 27	16,000 89	17,896,43	BASIC CABLE SERVICE
	Total	202103	202102	202101	

Fee Factor: 5%

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Vendor Code: 6004389

Frequency: Quarterly Base Period: 12



1301MI - Michigan-MI

4759/45 Ithaca, MI, City of

Source FTA Code(s): 1/8216/743:8204/6000/520:8245/1200/7430:BRM/BRM/230570920

	202101	202102	202103	Total
BASIC CABLE SERVICE	14,338.44	12,545,35	17 297 79	44,181 58
INSTALLATION CHARGES	(44 21)	120.19	100.95	176 93
BULK REVENUE	605 00	644 93	690.65	1.940 58
EXPANDED BASIC SVC	17,865 36	17,807 23	17,662 65	53,335 24
PAY SERVICE	352 40	398 93	423 88	1,175.21
PAY PER VIEW	593 82	522 77	666 14	1,782,73
FRANCHISE FEE REV	2,834 09	2 634 59	2,713.66	8,182.34
ADVERTISING REVENUE	1,832 85	1 862 48	1 728 97	5.424.30
HOME SHOPPING REV	295 25	227 49	211 86	734 60
DIGITAL SERVICES	12,690 02	12,691 81	12 566 93	38 146 76
INSIDE WIRING	174.56	269 68	264 89	709.33
OTHER REVENUE	239.21	222 15	148.42	609 78
EQUIPMENT RENTAL	1,743,46	1,700.08	1,671 29	5,114 83
PROCESSING FEES	1,103 31	998 16	1.014 37	3,115.84
BAD DEBT	389 62	28 69	545 48	963.78
	55 213 18	52.674 73	57.707 93	165,595,83
FEE CALCULATED	2 760 66	2,633.74	2,885 40	8,279 80
	2,760 66	2,633.74	2.885.40	8,279 80

Fee Factor: 5%

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Vendor Code: 6004401

Frequency: Quarterly Base Period: 12

5558/45 Harrison, MI, City of

Source FTA Code(s): 1/8216/769:8204/6000/780:8245/1200/7690:BRM/BRM/230352959

	202101	202102	202103	Total
BASIC CABLE SERVICE	13.728.48	10,493 95	15,743.62	39,966.05
INSTALLATION CHARGES	39.91	67.91	14 11	121.93
BULK REVENUE	1,010.32	1,068.47	1,069.46	3,148.25
EXPANDED BASIC SVC	14,950 46	14,664,68	14.547 97	44,163.31
PAY SERVICE	222 64	224.40	254 60	701 84
PAY PER VIEW	397 50	522 86	608 77	1,529.13
FRANCHISE FEE REV	2 504 62	2,227 60	2 432 59	7,164.61
ADVERTISING REVENUE	1 648 08	1,651 35	1 527.83	4,627.26
HOME SHOPPING REV	265 48	201 70	187 21	654 39
DIGITAL SERVICES	11,977,27	11.514 65	11 577 27	35,069.19
INSIDE WIRING	116.84	109 78	106 43	333.05
OTHER REVENUE	228.47	244.89	230 43	703.79
EQUIPMENT RENTAL	1,202.24	1 170 50	1.180.54	3,553.28
PROCESSING FEES	958 51	944 36	683.36	2,786.23
BAD DEBT	(352 08)	(530 50)	(232 94)	(1 115 52
	45,898,94	44,576 80	50 131 25	143,606 99
FEE CALCULATED	2,444 95	2.228 84	2 506 56	7,180.35
	2,444 95	2,228 84	2,506 56	7.180.35

Fee Factor: 5%

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Vendor Code: 6004659

Frequency: Quarterly

1301MI - Michigan-MI

4745/45 Clare, MI, City of

Source FTA Code(s): 1/8216/753:8204/6000/620:8245/1200/7530:BRM/BRM/230352100

	202101	202102	202103	Total
BASIC CABLE SERVICE	19.883.98	17.599.08	24,508.49	61.991 55
INSTALLATION CHARGES	465 48	396.01	390 76	1,252.25
BULK REVENUE	2,860 69	2.865.38	2.868.74	8,594 81
EXPANDED BASIC SVC	21,854 14	21,736,81	22,001.49	65,592.44
PAY SERVICE	298 90	269 88	279 75	848 53
PAY PER VIEW	64364	502.25	618 21	1,764 10
FRANCHISE FEE REV	3,731 13	3,447.95	3,545 15	10.824 23
ADVERTISING REVENUE	2,368 67	2,397 84	2.247 66	7.014 17
HOME SHOPPING REV	381 56	292 68	275 41	949 85
DIGITAL SERVICES	16,353 61	16,196.71	16,155.23	48,705 75
INSIDE WIRING	176.21	169.66	169.66	517.53
OTHER REVENUE	221 45	360 23	428 79	1,010.47
EQUIPMENT RENTAL	1,680.47	1 686 32	1,682.13	5,048.92
PROCESSING FEES	1,952 56	1 805 85	1.757 83	5,516.66
BAD DEBT	(518 62)	(512 16)	(390 37)	(1.421.14
A CONTRACTOR OF THE PARTY OF TH	72,356 46	69,214.69	76,638 93	218.210.12
FEE CALCULATED	3,617 82	3,460 73	3,83195	10,910.50
	3.617.82	3,460.73	3.631.95	10,910.50

Fee Factor: 5%

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Vendor Code: 6004387

Frequency: Quarterly

Source FTA Code(s): 1/8216/744:8204/6000/530:8245/1200/7440:BRM/BRM/230731250

	202101	202102	202103	Total
BASIC CABLE SERVICE	75,530,18	68,481,43	94,017.04	238,028 65
INSTALLATION CHARGES	145.74	147 96	409.30	703 00
BULK REVENUE	31,499,42	31,331.57	30,584,01	93,415 00
EXPANDED BASIC SVC	82 564 72	82 077 86	61,860.75	246,523 33
PAY SERVICE	1,998.22	1,910.69	1.977 03	5,885.94
PAY PER VIEW	1,978.70	2.342.61	1,702.28	6,023 59
FRANCHISE FEE REV	15,565,16	14,689 52	15.220 04	45,674 72
ADVERTISING REVENUE	99.898.6	9 025 89	8 369 58	26,264 13
HOME SHOPPING REV	1,428,62	1 102.44	1,025 53	3,556 59
DIGITAL SERVICES	64,783,44	64.218.72	63,865.63	192,867.79
NSIDE WIRING	855 02	791.44	843 40	2,489.66
OTHER REVENUE	1,479.34	1,359 62	1.083 04	3,922.00
EQUIPMENT RENTAL	6,920.67	6.975.49	6,833.33	20,729.49
PROCESSING FEES	7,317 62	6.926 00	6.647 00	20,892.62
BAD DEBT	(1.274.38)	(2,133 47)	(402 00)	(3.809.87
	299,661.12	289.449.77	314 055 96	903, 166,84
FEE CALCULATED	14,983.06	14,47249	15,702 80	45,158.35
	14,983.06	14,472.49	15,702.60	45,158.35

Fee Factor: 5%

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Vendor Code: 6004388

Frequency: Quarterly



1301MI - Michigan-MI

4763/45 Pine River, MI, Township

Source FTA Code(s): 1/8216/736:8245/1200/7360

	202101	202102	202103	Total
BASIC CABLE SERVICE	8,863.84	7,711.11	10,278.20	26,853 15
INSTALLATION CHARGES	(6.77)	12.03	9.46	14.72
BULK REVENUE	1,235.06	1.235 06	296 17	2.766.29
EXPANDED BASIC SVC	10.957.57	10.718.07	10,790 82	32,466.46
PAY SERVICE	166 65	166.65	171 73	505.43
PAY PER VIEW	96 50	97 86	135 38	329.74
FRANCHISE FEE REV	1,796 95	1,624.75	1.638 94	5,060.64
ADVERTISING REVENUE	1,108,55	1,108.44	1.023 26	3,240.28
HOME SHOPPING REV	178.57	135 36	125 38	439 34
DIGITAL SERVICES	6,302.08	0.068.50	8,040.38	24,410.96
INSIDE WIRING	109.76	109.78	101 54	321.10
OTHER REVENUE	140.30	106.21	81.70	328 21
EQUIPMENT RENTAL	914.05	877.14	880 22	2,671.45
PROCESSING FEES	659.32	706 45	543 54	1,909.31
BAD DEBT	158.04	(82 03)	240 70	316.71
	34,680.76	32 595 61	34.357.42	101,633.79
FEE CALCULATED	1,734 04	1 625 78	1,717 67	5,081.69
	1.734.04	1,629.78	1,717.87	5,081.69

Fee Factor: 5%

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Frequency: Quarterly

Vendor Code: 6004419

4767/45 Union, MI, Township of

Source FTA Code(s): 1/8216/746:8245/1200/7460

	202101	202102	202103	Total
BASIC CABLE SERVICE	49 079.99	45,741.80	56,685.51	151,507,30
INSTALLATION CHARGES	71 13	91.75	2,944,68	3,107.56
BULK REVENUE	25 577.81	26,299.89	25,875 23	77,752 93
EXPANDED BASIC SVC	44.367.91	44,030.39	44.060.27	132,478.57
PAY SERVICE	952.46	983.63	983 15	2,919.44
PAY PER VIEW	£30.16	1,428 69	1 409 98	3,768.63
FRANCHISE FEE REV	9,405.92	9,027.57	9.257 50	27.690.99
ADVERTISING REVENUE	4,718 87	4,799.48	4 442 36	13,960.71
HOME SHOPPING REV	760.14	586.22	544 32	1,890 68
DIGITAL SERVICES	37.234.08	36,893.87	36,608 95	110.736.90
INSIDE WIR NG	459 60	504 17	345 86	1,309.63
OTHER REVENUE	731 96	960.36	434 25	2,126 57
EQUIPMENT RENTAL	4,593 30	4 556.01	4.540.08	13,689 39
PROCESSING FEES	3,594 11	3.458 25	3,692 57	10,744.93
BAD DEBT	(1 310 02)	(171729)	(138.18)	(3.165.49)
	181,187 42	177.644.99	191 686.53	550,518.94
FEE CALCULATED	9.059 37	8 682 25	9 584 33	27,525.95
	9.059 37	6.682 25	9 584 33	27,525.95

Fee Factor: 5%

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Vendor Code: 6004436

Frequency: Quarterly





1301MI - Michigan-MI

4738/45 Arcada Township, MI

Source FTA Code(s): 1/8216/734:8245/1200/7340

	202101	202102	202103	Total
BASIC CABLE SERVICE	5,051 01	4.197.32	5.717.22	14.965.55
INSTALLATION CHARGES	(4 14)	57.48	5.93	59 27
BULK REVENUE	120.04	120.04	120.04	360 12
EXPANDED BASIC SVC	6,714.04	6,647.79	6.736 83	20.098.66
PAY SERVICE	42 96	42 96	51.05	136 97
PAY PER VIEW	(7.06)	51 92	85.41	130.27
FRANCHISE FEE REV	1,052 87	958 66	1,026.43	3,039 66
ADVERTISING REVENUE	676.24	669.95	642.19	2,006.36
HOME SHOPPING REV	106 93	84.27	78 68	271.66
DIGITAL SERVICES	5,304 38	5 224 99	5,213.18	15.742.55
INSIDE WIRING	94 81	91.13	89.82	275.76
OTHER REVENUE	62.12	63.07	75.51	200.70
EQUIPMENT RENTAL	691.48	701.83	686 47	2,079.78
PROCESSING FEES	364.65	340 10	331 15	1,056.10
BAD DEBT	336 12	78.15	11239	526.67
	20,628.65	19.349 66	20,974.30	60,952.62
FEE CALCULATED	1,031.43	967.48	1,048.72	3.047.63
	1,031.43	967.48	1,048.72	3,047.63

Fee Factor: 5%

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Vendor Code: 6004305

Frequency: Quarterly

MAC TV Network Employee Monthly Meeting Tuesday June 15, 2021

Summer has arrived and it has been a hot one!! We have been doing well at the studio staying cool and safe. We said goodbye to our intern Chania and wish her well after graduation. We welcomed Diamond, from St Louis (He had been a part of our teen video camp in the past). He is doing very well and has hit the ground running! We sadly say goodbye to our cop-ops, Amelia, Bennett and Aiden. They have been such a great team! We wish them the best on there next journeys.

As events and venues are beginning to slowly open, we will become progressively much busier. We will be going to the Mt Pleasant Chamber of Commerce Award Banquet at the Soaring Eagle Casino in Mt Pleasant, June 26th to cover this in person event. Be sure to check it out next month! Mt Pleasant and Clare also have weekly music events throughout the month of June that we will be checking out so keep and eye out for those in upcoming episodes!

<u>Pleasant Chat</u> Season 23 Episode 1 In his first episode, Diamond takes us to Mt Pleasant and St. Louis to learn of the great programs and the interesting vendors available in both of these wonderful communities. Lots of great information be sure to check this episode out! Get out and visit your local farmers markets! https://mactvnetwork.viebit.com/player.php?hash=Gd2ongSrMpsS

I have received the first quarter Franchise fees. I have sent an invoice to communities who require them. I have not received payment from the following counties. Union Township, City of Mt Pleasant and Arcada.

Get your vaccine as soon as you can!! Please continue to wear your mask and wash your hands and maintain social distance.

Be safe, Be Well!!!

Let us know if you have an event, you want covered in your communities! Also please keep up with us on Facebook, twitter and our web page for some of our newest episodes!

Respectively submitted,

Dusty Gillis

<u>Dusty@mactvnetwork.org</u>

Cell (989)-621-1787

Senior Administrative Assistant

June Director's Report (Submitted 6/16/21)

Summer has started and things are starting to pick up!

Co-Ops

Our Co-Ops finished up their school year and have been very helpful in the last month. They helped edit several projects and shot a lot of footage for parks promos going forward.

Intern

Former 2019 Co-Op Diamond has returned as an intern. He has hit the ground running helping film several events and already finishing an episode of Pleasant Chat.

Current Projects

Co-Ops, interns and staff have been working or worked on the following projects or shoots:

St. Louis Bond Project – Co-Ops edited most of this and I am putting the finishing touches on.

St. Louis Sports Awards – Bobbie shot video that co-ops edited and was used in place of an awards ceremony. Parks Promos – Planned and shooting updated parks promos.

Art Reach Instructor Videos – Shooting some promos for Art Reach, ongoing series to help them promote their programs.

St. Louis Graduation – Helped film and stream High School Graduation

Clare Graduation – Helped film and stream High School Graduation

Mt. Pleasant Graduation – Helped film and stream High School Graduation

As we continue into the Summer we will be focusing on some of the events that are taking place as things get back to normal. If there are things going on in your community please let us know.

Communities

We have continued to assist Mt. Pleasant & Union Township with their meetings over Zoom. Meeting with some contractors who are installing new equipment at Mt. Pleasant next week. We are also in touch with both organizations as we anticipate the return to in person meetings in the near future.

Industry/ACM News

I had shared an email with all of your from Mike Watza regarding the Us 6th District Court's opinion on the appeal that we supported. The results seemed to be mixed as the court did side with communications companies on several issues. In Kind services can be counted against franchise fees and it did seem to indicate that channel space could count as in-kind. It sounded like more analysis will be needed and there has not been much follow up since that email. We have also not heard anything from Charter regarding this. Though I suspect any communication from Charter would come straight to the municipalities rather than through us.

Carey Hammel
Operations and Administration Director



Your Show. Your Creation. Your Voice.

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MID-MICHIGAN AREA CABLE COMMUNICATION CONSORTIUM ANNUAL FINANCIAL REPORT YEAR ENDED DECEMBER 31, 2020

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GABRIDGE & CQ.

Gabridge & Company, PLC

3940 Peninsular Dr SE, Suite 200 Grand Rapids, MI 49546 Tel: 616-538-7100 Fax: 616-538-2441 gabridgeco.com

To the Board of Directors Mid-Michigan Area Cable Communication Consortium Mt. Pleasant, Michigan

We have audited the accompanying financial statements of the governmental activities and the general fund of the Mid-Michigan Area Cable Communication Consortium, Michigan (the "Consortium") as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Consortium's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and general fund of the Mid-Michigan Area Cable Communication Consortium, as of December 31, 2020, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Gabridge & Company, PLC Grand Rapids, Michigan

Gabridge & Company

May 28, 2021

Management's Discussion and Analysis

Mid-Michigan Area Cable Communication Consortium Management's Discussion and Analysis December 31, 2020

As management of Mid-Michigan Area Cable Communication Consortium (the "Consortium"), we offer readers of the Consortium's financial statements this narrative overview and analysis of the financial activities of the Consortium for the year ended December 31, 2020. We encourage readers to consider the information presented here in conjunction with the Consortium's financial statements that follow this section.

Financial Highlights

- The assets of the Consortium exceeded its liabilities at the close of the most recent fiscal year by \$383,627 (net position). Of this amount, \$332,000 represents unrestricted net position, which may be used to meet the Consortium's ongoing obligations to citizens and creditors.
- During the year, the Consortium received \$219,235 in revenues and incurred \$248,185 in expenses, resulting in a decrease in net position of \$28,950.
- At the close of the current fiscal year, the Consortium's general fund reported fund balance of \$332,000, a decrease of \$12,329 in comparison with the prior year.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$326,485, or approximately 141.0% of total general fund expenditures.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Consortium's basic financial statements. The Consortium's basic financial statements are comprised of two components: the financial statements and notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Financial statements. The financial statements are presented in a columnar format. The Consortium maintains only one fund, a governmental fund (operating, or general, fund) that is presented in the first column (*governmental fund* financial statements) and is prepared on the modified accrual basis of accounting. These fund financial statements present a short-term view and tell how resources were spent during the year as well as what remains for future spending. Such financial information may be helpful in evaluating the Consortium's near-term financing requirements.

The second column in the financial statements presents the adjustments necessary to reconcile the *governmental funds* financial statements to the *governmental activities* financial statements (*statement of net position* and *statement of activities*) presented in the third column.

These *governmental activities* financial statements are designed to provide the readers with a broad view of the Consortium's finances, in a manner similar to a private-sector business and, therefore, are prepared using the accrual basis of accounting. These statements provide a longer-term view of the Consortium's finances and whether the full cost of government services have been funded. The two governmental activities statements are as follows:

- The *statement of net position* presents information on all of the Consortium's assets and liabilities, with the difference between the two reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Consortium is improving or deteriorating.
- The *statement of activities* presents information showing how the Consortium's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that result in cash flows in different fiscal periods.

The Consortium adopts an annual appropriated budget for its general fund. A budgetary comparison schedule has been provided for the general fund to demonstrate compliance with this budget.

Notes to the financial statements. The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the governmental fund and governmental activities financial statements.

Other Information. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* presenting budgetary comparisons for the Consortium's general fund.

Government-wide Overall Financial Analysis

The following table shows, in a condensed format, the net position of the Consortium as of December 31, 2020 and 2019:

	2020		2019
ASSETS		-	
Current Assets			
Cash and Cash Equivalents	\$ 217,587	\$	50,224
Investments	69,572		234,870
Franchise Fee Receivable	51,776		66,810
Prepaid Items	5,515		3,599
Total Current Assets	344,450		355,503
Noncurrent Assets			
Capital Assets Being Depreciated, net	51,627		68,248
Total Assets	396,077		423,751
LIABILIITES	_		
Current Liabilities			
Accounts Payable	2,382		2,306
Accrued Salaries and Payroll Taxes	10,068		8,868
Total Liabilities	12,450		11,174
NET POSITION			
Investment in Capital Assets	51,627		68,248
Unrestricted	 332,000		344,329
Total Net Position	\$ 383,627	\$	412,577

A portion of the Consortium's net position (13.5%, or \$51,627) reflects its investment in capital assets (e.g., leasehold improvements, studio equipment, furniture, and fixtures). The Consortium uses these capital assets to provide a variety of services to its citizens. Accordingly, these assets are not available for future spending.

The remaining balance of \$332,000 (or 86.5%) is unrestricted and may be used to meet the government's ongoing obligations to its citizens and creditors.

The Consortium's cash and investment balances increased by a combined \$2,065 in comparison to the prior year primarily due to a decrease in total receivables of \$15,034 compared to the prior year. The change in receivables was due to the timing and amount of year-end collections of franchise fees receivable.

At the end of the current fiscal year, the Consortium is able to report positive balances in all reported categories of fund balance and net position, both for the general fund as well as for its governmental activities. The same situation held true for the prior fiscal year.

The following analysis highlights the changes in net position for the years ended December 31, 2020 and 2019:

	2020			2019
Revenue				
Franchise Fees	\$	191,311	\$	201,778
Grants		9,616		9,365
Video Production		15,378		8,588
Interest		2,930		5,959
Other		_		295
Total Revenues		219,235		225,985
Expenses				
Salaries and Wages		150,154		186,674
Contracted Services		2,658		2,587
Professional Fees		6,425		12,488
Supplies		5,205		6,456
Advertising		765		1,545
Utilities		28,136		28,927
Repair and Maintenance		2,250		2,666
Rent		30,989		32,278
Training		-		909
Insurance		2,826		3,316
Dues and Fees		1,050		898
Depreciation		16,621		17,230
Other		869		1,829
Postage		237		240
Total Expenses		248,185		298,043
Change in Net Position		(28,950)		(72,058)
Net Position at Beginning of Period		412,577		484,635
Net Position at End of Period	\$	383,627	\$	412,577

Franchise fee revenues decreased by \$10,467 during the current year because the franchise fees are based on Charter's revenue which varies year to year. Salaries and wages decreased by \$36,520 during the year resulting from decreased staff and co-ops during 2020. Finally, professional fees decreased by \$6,063 compared to the prior year as the Consortium incurred no legal fees during 2020.

Financial Analysis of Governmental Funds

As noted earlier, the Consortium uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

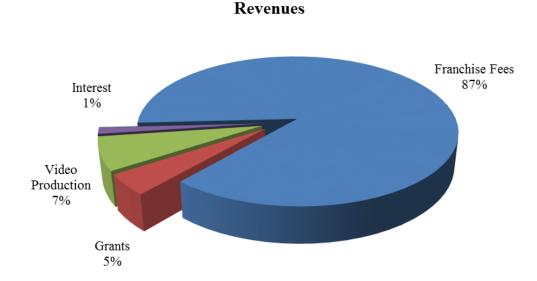
Governmental Funds. The focus of the Consortium's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such

information is useful in assessing the Consortium's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for discretionary use as they represent the portion of fund balance which has not yet been limited to use for a particular purpose by either an external party, the Consortium itself, or a group or individual that has been delegated authority to assign resources for use for particular purposes by the Consortium's Board.

The general fund is the chief operating fund of the Consortium. At the end of the current fiscal year, fund balance of the general fund was \$332,000, a decrease of \$12,329 from the prior year. Of this amount, \$326,485 was unassigned. Total fund balance represents approximately 143.4% percent of total general fund expenditures while unassigned fund balance represents approximately 141.0%.

Governmental Activities

The following chart summarizes the revenue sources for the Consortium for the most recent fiscal year-end.



General Fund Budgetary Highlights

Original budget compared to final budget. During the year there was no need for any significant amendments to increase the original estimated revenues. The Consortium amended its original budget when it became known that actual expenditures would exceed the budgeted amount (most significantly for additional repair and maintenance).

Final budget compared to actual results. The Consortium had no significant budget exceptions during the year ended December 31, 2020.

Capital Assets

The Consortium's investment in capital assets as of December 31, 2020 amounted to \$51,627 (net of accumulated depreciation). This investment in capital assets includes leasehold improvements, studio equipment, and furniture and fixtures. The total change in the Consortium's investment in capital assets for the current fiscal year was a net decrease of \$16,621 which was entirely attributable to depreciation expense of \$16,621. Additional information on the Consortium's capital assets can be found in the notes to the financial statements.

Next Year's Budget

Economic Condition and Outlook

Management estimates that a similar level of revenues (compared to 2020) will be available for appropriation in the general fund in the 2021 budget.

The Consortium continues to review all budget line items for opportunities to reduce expenditures when possible. The budget will be monitored during the year to identify any necessary amendments. In 2021, the Consortium plans again to use its available resources to provide essential services and to maintain the Consortium's financial reserves at similar levels.

Additionally, management is currently working to determine the significance that the COVID-19 pandemic will have on the Consortium's upcoming revenues and expenditures. The Consortium plans to monitor expenditures carefully.

Contacting the Consortium's Management

This financial report is intended to provide our citizens, customers, and investors with a general overview of the Consortium's finances and to show the Consortium's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the Consortium's Administration Director.

Mid-Michigan Area Cable Communications Consortium 312 W. Michigan St. Mt. Pleasant, MI 48858

Basic Financial Statements

Mid-Michigan Area Cable Communication Consortium Governmental Fund Balance Sheet / Statement of Net Position December 31, 2020

	Gen	eral Fund	Adjustments		tement of t Position
ASSETS					
Current Assets					
Cash and Cash Equivalents	\$	217,587		\$	217,587
Investments		69,572			69,572
Franchise Fee Receivable		51,776			51,776
Prepaid Items		5,515			5,515
Total Current Assets		344,450			344,450
Noncurrent Assets					
Capital Assets being Depreciated, net		(1)	51,627		51,627
Total Assets		344,450			396,077
LIABILITIES				\ <u></u>	
Current Liabilities					
Accounts Payable		2,382			2,382
Accrued Salaries and Payroll Taxes		10,068			10,068
Total Liabilities		12,450			12,450
FUND BALANCE				\ <u></u>	
Nonspendable		5,515	(5,515)		
Unassigned		326,485	(326,485)		
Total Fund Balance		332,000			
Total Liabilities and Fund Balance	\$	344,450			
NET POSITION					
Investment in Capital Assets			51,627		51,627
Unrestricted			332,000		332,000
Total Net Position				\$	383,627

⁽¹⁾ Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.

Mid-Michigan Area Cable Communication Consortium Statement of Revenues, Expenditures, and Changes in Fund Balance / Statement of Activities For the Year Ended December 31, 2020

	Gene	eral Fund	Adjustments	tatement of Activities
Revenues				
Franchise Fees	\$	191,311		\$ 191,311
Grants		9,616		9,616
Video Production		15,378		15,378
Interest		2,930		2,930
Total Revenues		219,235		 219,235
Expenditures				
Salaries and Wages		150,154		150,154
Contracted Services		2,658		2,658
Professional Fees		6,425		6,425
Supplies		5,205		5,205
Advertising		765		765
Utilities		28,136		28,136
Repair and Maintenance		2,250		2,250
Rent		30,989		30,989
Insurance		2,826		2,826
Dues and Fees		1,050		1,050
Depreciation		(1)	16,621	16,621
Other		869		869
Postage		237		237
Total Expenditures		231,564		248,185
Excess of Revenues Over				 _
(Under) Expenditures		(12,329)		 (28,950)
Net Change in Fund Balance / Net Position		(12,329)		 (28,950)
Fund Balance / Net Position at Beginning of Period		344,329		 412,577
Fund Balance / Net Position at End of Period	\$	332,000		\$ 383,627

⁽¹⁾ In the statement of activities, a provision for depreciation of \$16,621 was recorded against the capital assets recorded in the statement of net position. In the governmental (general) fund, there is no depreciation recorded.

Notes to the Financial Statements

Mid-Michigan Area Cable Communication Consortium

Notes to the Financial Statements

Note 1 - Summary of Significant Accounting Policies

The financial statements of the Mid-Michigan Area Cable Communication Consortium (the "Consortium") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant of the Consortium's accounting policies are described below.

Reporting Entity

The Mid-Michigan Area Cable Communication Consortium is a joint venture of municipalities and other political subdivisions of the State of Michigan serving member communities of Gratiot, Isabella, and Clare Counties. Members include the Cities of Clare, Harrison, Mt. Pleasant, and Saint Louis, and the Townships of Arcadia, Pine River, and Union. The Consortium is responsible for developing and monitoring the enforcement of the cable ordinance, negotiating and monitoring of cable franchise agreements, and to the extent permitted by federal law, regulate cable rates. Additionally, the Consortium is responsible for the operation of public education and governmental access channels to provide quality cable communications services at the lowest reasonable cost to its citizens. The Consortium provides both training and facilities to communicate to the community utilizing electronic media. The Board consists of a seven to fourteen member board with member communities appointing at least one but up to two members.

The accompanying general purpose financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board (GASB) for determining the various governmental organizations to be included in the reporting entity.

Government-wide and Fund Financial Statements

Separate columns are included in the financial statements for the government-wide financial statements (e.g., the statement of net position and the statement of activities) and the fund financial statements, which present the sole governmental fund (the general fund) of the Consortium.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Basis of Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as

Mid-Michigan Area Cable Communication Consortium

Notes to the Financial Statements

soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Consortium considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting.

State grants, charges for services, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The Consortium reports the following major governmental fund:

The *general fund* is the government's primary operating fund. It accounts for all financial resources of the Consortium, except those required to be accounted for in another fund.

Budgetary Basis of Accounting

Budgets presented in the financial statements were prepared on the same basis as the accounting basis used to reflect actual results. The general fund is subject to legal budgetary accounting controls and all are budgeted annually. Annual budgets are adopted on basis consistent with generally accepted accounting principles for the general fund. All annual appropriations lapse at fiscal year-end. The budget for the general fund is adopted at the department level.

Assets, Liabilities, and Net Position or Equity

Deposits and Investments

The Consortium's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes and Consortium policy authorize the Consortium to invest in:

- Bonds, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- Certificates of deposit, savings accounts, deposit accounts or depository receipts of a qualified financial institution.
- Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and that matures not more than 270 days after the date of purchase.

Notes to the Financial Statements

- Bankers' acceptances of United States banks.
- Obligations of the State of Michigan and its political subdivisions, that, at the time of purchase are rated as investment grade by at least one standard rating service.
- Mutual funds registered under the Investment Company Act of 1940 with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- External investment pools as authorized by Public Act 20 as amended through March, 1997.

Investments are stated at fair value.

Receivables and Payables

All trade receivables are shown net of an allowance for uncollectibles, as applicable. All amounts deemed to be uncollectible are charged against the allowance for doubtful accounts in the period that determination is made. No amounts have been deemed uncollectable.

Capital Assets

Capital assets, which include property, plant, and equipment are reported in the government-wide financial statements. Capital assets are defined by the Consortium as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Donated capital assets are valued at their acquisition value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated using the straight-line method over the remaining useful lives of the related capital assets, as applicable.

_	Years	
Leasehold Improvements	10-15	
Equipment, Furniture, and Fixtures	5-10	

Notes to the Financial Statements

Net Position Flow Assumption

Sometimes the Consortium will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide, a flow assumption must be made about the order in which the resources are considered to be applied.

It is the Consortium's policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

Fund Balance Flow Assumptions

Sometimes the Consortium will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the Consortium's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

Fund Balance Policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. Governmental funds report nonspendable fund balance for amounts that cannot be spent because they are either: a) not in spendable form or b) legally or contractually required to be maintained intact. Restricted fund balance is reported when externally imposed constraints are placed on the use of resources by grantors, contributors, or laws or regulations of other governments. The Consortium itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The *committed fund balance* classification includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. The Board of Directors is the highest level of decision-making authority for the Consortium that can, by adoption of a resolution prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken (the adoption of another resolution) to remove or revise the limitation.

Amounts in the *assigned fund balance* classification are intended to be used by the Consortium for specific purposes but do not meet the criteria to be classified as committed. The Board has authorized the Director to assign fund balance. The Board may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in

Notes to the Financial Statements

the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

Unassigned fund balance is the residual classification for the general fund and includes all spendable amounts not contained in the other classifications and is therefore available to be spent as determined by the Board.

Use of Estimates

The process of preparing financial statements in conformity with generally accepted accounting principles requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenses. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

Note 2 - Excess of Expenditures over Budget

Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all government funds. The budget document presents information by department. The legal level of budgetary control adopted by the governing body is the department level. All annual appropriations lapse at the end of the fiscal year.

The Consortium had one minor budget exception during the year ended December 31, 2020 as follows:

Line Item	Final 1	Final Budget		Actual		Variance	
Dues and Fees	\$	800	\$	1,050	\$	(250)	

Note 3 - Deposits and Investments

At December 31, 2020, the Consortium's cash and investments were as follows:

	Book Balance			
Cash and Cash Equivalents	\$ 217,587			
Investments	69.572			

Custodial Credit Risk - Deposits. Custodial credit risk is the risk that, in the event of a bank failure, the Consortium's deposits might not be returned. State law does not require and the Consortium

Notes to the Financial Statements

does not have a policy for deposit custodial credit risk. As of year-end, none of the Consortium's bank balance of \$291,406 was exposed to custodial credit risk.

The Consortium's investment policy does not specifically address this risk, although the Consortium believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. As a result, the Consortium evaluates each financial institution with which it deposits Consortium funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

Credit Risk. State law limits investments to specific government securities, certificates of deposits and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of specific financial institutions, qualified mutual funds and qualified external investment pools as identified in the list of authorized investments in the summary of significant accounting policies. The Consortium's investment policy does not have specific limits in excess of state law on investment credit risk. Credit risk ratings (Standard and Poors), where applicable, are summarized as follows:

	C	arrying		
	A	mount	Type	Rating
MIClass	\$	1,557	MI CLASS	S&P AAAm

Interest Rate Risk. Interest rate risk is the risk that the market rate of securities in the portfolio will fall due to changes in market interest rates. State law limits the allowable investments and the maturities of some of the allowable investments as identified in the summary of significant accounting policies. The Consortium's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Maturity dates for investments held at year-end are summarized as follows:

	C	Carrying			
	A	Amount			
No Maturity	\$	1,557			
1-5 Years		68,015			
Total Investments	\$	69,572			

Concentration of Credit Risk. Concentration of credit risk is the risk of loss attributed to the magnitude of the Consortium's investment in a single issuer. State law limits allowable investments but does not limit concentration of credit risk as identified in the list of authorized investments in the summary of significant accounting policies. The Consortium's investment policies do not have specific limits in excess of state law on concentration of credit risk. All investments held at year-end are reported above.

Notes to the Financial Statements

Fair Value Measurement

The Consortium categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

The Consortium has the following recurring fair value measurements as of December 31, 2020:

• Investments held with MICLASS totaled \$1,557. MICLASS is authorized to invest in the same investment types as local units of government in Michigan. These holdings are valued using Level 2 inputs.

Note 4 - Capital Assets

Capital asset activity for the year ended December 31, 2020 was as follows:

	Dec	ember 31,					Dec	ember 31,
	201	9 Balance	Additions		Reductions		2020 Balance	
Capital Assets being Depreciated								
Leasehold Improvements	\$	178,627	\$	-	\$	-	\$	178,627
Studio Equipment		144,011		-		-		144,011
Furniture and Fixtures		15,579		-		-		15,579
Total Capital Assets being Depreciated		338,989		-		-		338,217
Less Accumulated Depreciation								
Leasehold Improvements		172,432		682		-		173,114
Studio Equipment		81,958		15,940		-		97,898
Furniture and Fixtures		15,579				-		15,579
Total Accumulated Depreciation		252,739		16,622		-		286,591
Capital Assets, Net	\$	84,008	\$	(16,622)	\$	-	\$	51,626

Note 5 - Leasing Arrangements

The Consortium leases facilities located at 312 W. Michigan Avenue in Mt. Pleasant, Michigan from Michigan Building, Inc. The lease commenced September 30, 2012; and the lease renewed on September 30, 2020 through August 31, 2022. The annual lease expense for 2020 was \$22,919. Minimum non-cancelable lease payments will be \$18,000 during 2021 and \$12,000 during 2022.

The Consortium leases facilities located at 122 North Mill Street in Saint Louis, Michigan from Coty Properties, LLC. The lease commenced November 1, 2017 and expired on October 31, 2020. The monthly lease payments were \$450 until the Consortium continued the lease on a month-to-

Notes to the Financial Statements

month basis. Starting November 1, 2020 the lease payments increased to \$485 a month. The annual lease expense for 2020 was \$5,820.

The Consortium leases facilities located at lower level, Room C of the Pere Marquette District Library at 185 E. 4th Street in Clare, Michigan from the Pere Marquette Library. In lieu of cash payment of rent, the Lessee agrees to offer ten hours per month of video services and editing to help promote library events and activities and to expand technology literacy to the community. The value of these services is \$2,250. Video production revenue is recorded equal to the lease payments provided for the lease.

Note 6 - Risk Management

The Consortium is exposed to various risks of loss related to torts, theft, damage, destruction of assets, errors, and omissions and natural disasters. The risks of loss arising from general liability, property and casualty are managed through purchased commercial insurance.

Note 7 - Subsequent Events

The Consortium has been affected by the recent and ongoing outbreak of the Coronavirus (COVID-19) which was declared a pandemic by the World Health Organization in March 2020. COVID-19 has caused significant government and business disruptions through mandated and voluntary closings and stay at home orders. Management is in the process of determining if this outbreak will have a significant financial impact on the Consortium's financial statements as the results remain highly uncertain as of May 28, 2021.

Management is not aware of any additional items that could have a significant effect on the financial condition of the Consortium.

Required Supplementary Information

Mid-Michigan Area Cable Communication Consortium Schedule of Revenues, Expenditures, and Changes in Fund Balance-Budget and Actual General Fund

For the Year Ended December 31, 2020

	Rudgat	ed Amounts		Variance Positive (Negative)
	Original	Final	Actual	Final to Actual
Revenues				
Franchise Fees	\$ 204,500	\$ 204,500	\$ 191,311	\$ (13,189)
Grants	10,500	10,500	9,616	(884)
Video Production	17,350	17,350	15,378	(1,972)
Interest	1,800	1,800	2,930	1,130
Other	400	400		(400)
Total Revenues	234,550	234,550	219,235	(15,315)
Expenditures				
Salaries and Wages	167,576	167,576	150,154	17,422
Contracted Services	2,700	2,700	2,658	42
Professional Fees	7,000	7,100	6,425	675
Supplies	7,000	7,000	5,206	1,794
Advertising	2,000	2,000	765	1,235
Utilities	29,300	30,350	28,136	2,214
Repair and Maintenance	2,800	3,100	2,250	850
Rent	32,850	32,850	30,989	1,861
Training	900	500		500
Insurance	5,500	5,500	2,826	2,674
Dues and Fees	800	800	1,050	(250)
Other	2,900	1,850	869	981
Postage	400	400	237	163
Total Expenditures	261,726	261,726	231,565	30,161
Excess (Deficiency) of Revenues				
Over Expenditures	(27,176)	(27,176)	(12,330)	14,846
Net Change in Fund Balance	(27,176)	(27,176)	(12,330)	14,846
Fund Balance at Beginning of Period	344,330	344,330	344,330	
Fund Balance at End of Period	\$ 317,154	\$ 317,154	\$ 332,000	\$ 14,846

GABRIDGE & CQ.

Gabridge & Company, PLC

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May 28, 2021

To the Board of Directors Mid-Michigan Area Cable Communication Consortium Mt. Pleasant, Michigan

We have audited the financial statements of the governmental activities and general fund of the Mid-Michigan Area Cable Communication Consortium (the "Consortium") for the year ended December 31, 2020. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated February 24, 2021. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Consortium are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the Consortium during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the Consortium's financial statements was:

• Management's estimate of the use life of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future.

We evaluated key factors and assumptions used to develop that estimate and determined that it is reasonable in relation to the basic financial statements taken as a whole and in relation to the applicable opinion units.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. All material misstatements detected as a result of audit procedures were corrected by management, and are as summarized as follows:

• Recording/adjusting payroll accrual and accounts payable, accounts receivable, and prepaid balances at year-end.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated May 28, 2021.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Consortium's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Consortium's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

We applied certain limited procedures to management's discussion and analysis and budgetary comparison schedule, which are required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

Communication Regarding Internal Control

In planning and performing our audit of the financial statements of the governmental activities and the general fund of the Consortium as of and for the year ended December 31, 2020, in accordance with auditing standards generally accepted in the United States of America, we considered the Consortium's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Consortium's internal control. Accordingly, we do not express an opinion on the effectiveness of the Consortium's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. In addition, because of the inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. However, as discussed below, we have identified a deficiency in internal control that we consider to be a material weakness.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Consortium's financial statements will not be prevented, or detected and corrected, on a timely basis. We consider the following deficiency to be a material weakness:

Material audit adjustments and financial statement preparation:

Criteria: All governmental units in Michigan are required to prepare financial statements in accordance with generally accepted accounting principles (GAAP). This is the responsibility of the management. The preparation of financial statements in accordance with GAAP requires internal controls over both; (1) recording, processing, and summarizing accounting data (i.e. maintaining internal accounting records), and (2) reporting government-wide and fund financial statements, including the related notes to the financial statements (i.e. external financial reporting).

Condition: We identified and proposed material audit adjustments that management reviewed and approved.

As is the case with many small and medium-sized governmental units, the Consortium has historically relied on its independent external auditor to assist with the preparation of the financial statements, the related notes, and the management's discussion and analysis as part of its external financial reporting process. Accordingly, the Consortium's ability to prepare financial statements in accordance with GAAP is based, in part, on its reliance on its external auditor, who cannot, by definition, be considered part of the Consortium's internal controls. Having the auditor draft the annual financial statements is allowable under current auditing standards and ethical guidelines and may be the most efficient and effective method for preparation of the Consortium's financial statements. However, when an entity (on its own) lacks the ability to produce financial statements that conform to GAAP, or when material audit adjustments are identified by the auditor, auditing standards require that such conditions be communicated in writing as material weaknesses. This is a repeat finding.

Cause: This condition was caused by the Consortium's decision to outsource the preparation of its annual financial statements to the external auditor rather than incur the costs of obtaining the necessary training and expertise required for the Consortium to perform this task internally because outsourcing the task is considered more cost effective.

Effect: The Consortium's accounting records were initially misstated by amounts material to the financial statements. In addition, the Consortium lacks complete internal controls over the preparation of its financial statements in accordance with GAAP, and, instead, relies, at least in part, on assistance from its external auditor for assistance with this task.

Auditor's Recommendation: We recommend that management continue to monitor the relative costs and benefits of securing the internal or other external resources necessary to develop material adjustments and prepare a draft of the Consortium's annual financial statements versus contracting with its auditor for these services.

Management Response: Management has made an ongoing evaluation of the respective costs and benefits of obtaining internal or external resources, specifically for the preparation of financial statements, and has determined that the additional benefits derived from implementing such a system would not outweigh the costs incurred to do so. Management will continue to review the draft financial statements and notes prior to approving them and accepting responsibility for their content and presentation.

We did not audit the Consortium's response to the internal control finding described above and, accordingly, we express no opinion on it.

Restriction on Use

This information is intended solely for the use of the Board of Directors and management of the Consortium and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

Gabridge & Company, PLC

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Grand Rapids, MI